

23 December 1976

NOTE FOR: All NIOs

Attached are the recommendations of the "B" Team we organized at PFIAB's urging for the competitive analysis experiment on NIE 11-3/8. Although the "B" Team's recommendations are phrased in a way that seems to apply only to estimates of Soviet strategic intentions and capabilities, the recommendations in fact go to the very heart of the estimative business; any adjustments we make as a result will have to be applied to the full range of our estimative products. I think it essential, therefore, that all of you participate in the development of our response and ask you all to have your reactions to the recommendations to Mark by COB January 5th.

RL

Richard Lehman
D/DCI/NI

Distribution:

- 1 - All NIOs
- 1 - D/DCI/NI Chrono
- ① Competitive Analysis File

National Intelligence Officers

23 December 1976

NOTE FOR: The Director

Attached are the recommendations of the "B" Team we organized at PFIAB's urging for the competitive analysis experiment on NIE 11-3/8. Although the "B" Team's recommendations are phrased in a way that seems to apply only to estimates of Soviet strategic intentions and capabilities, the recommendations go to the very heart of the estimative business; any adjustment we make as a result will have to be applied to the full range of our estimative products. Because the recommendations and our response have such broad ramifications, I am asking all the NIOs to participate in developing our response, and I am asking Hank and Dan to appoint representatives of their organizations to work with us.

STAT



Richard Lehman
D/DCI/NI

National Intelligence Officers

23 December 1976

NOTE FOR: DDCI

Handwritten: Hall

Attached are the recommendations of the "B" Team we organized at PFIAB's urging for the competitive analysis experiment on NIE 11-3/8. Although the "B" Team's recommendations are phrased in a way that seems only to apply to estimates of Soviet strategic intentions and capabilities, the recommendations in fact go to the very heart of the estimative business; any adjustments we make as a result will have to be applied to the full range of our estimative products. Because the recommendations have such broad ramifications, I am asking all the NIOs to participate in the development of our response, and I ask you to notify my Executive Officer, [redacted] of a representative of your organization who would work with us during this process.

[redacted]
Richard Lehman
D/DCI/NI

cc: D/DCI/IC

National Intelligence Officers

23 December 1976

NOTE FOR: D/DCI/IC

STAT
STAT
STAT

Attached are the recommendations of the "B" Team we organized at PFIAB's urging for the competitive analysis experiment on NIE 11-3/8. Although the "B" Team's recommendations are phrased in a way that seems only to apply to estimates of Soviet strategic intentions and capabilities, the recommendations in fact go to the very heart of the estimative business; any adjustments we make as a result will have to be applied to the full range of our estimative products. Because the recommendations have such broad ramifications, I am asking all the NIOs to participate in the development of our response, and I ask you to notify my Executive Officer, [redacted] of a representative of your organization who would work with us during this process.

[redacted]
Richard Lehman
D/DCI/NI

cc: DDCI